Directors need to continually strive to inspire confidence, gain foresight, and optimize performance. NACD helps directors do just that.”

Raymond V. Gilmartin
Former Chair, President, and CEO, Merck & Co.; Director, NACD
WHY NACD?

NACD is the advocate for the profession of directorship.

Informed by 40 years of experience, NACD delivers insights, resources, and continuous education that more than 18,000 directors rely on to help them anticipate emerging issues and make sound strategic decisions.

NACD helps directors lead with confidence and elevate board performance.

NACD DIRECTOR EDUCATION EQUIPS BOARDS TO

ELEVATE PERFORMANCE  NACD programs enable boards to
•  Identify the early warning signs of issues that will impact the boardroom
•  Separate opportunity and risk from noise
•  Prioritize and refine critical information

GAIN FORESIGHT  NACD programs deliver
•  Exclusive insights driven by proprietary research
•  Real-world and real-time perspectives used by experienced directors
•  Leading practices used by effective boards

INSTILL CONFIDENCE  NACD education empowers boards with
•  Access to world-class directors and expert faculty
•  Insights and leading practices for making sound decisions
•  The highest standard of directors credentialing—NACD Fellowship®
NACD Fellowship keeps me abreast of the ongoing evolution of governance, and the impact of outside forces such as new regulations, market changes, or disruptive technologies.

Mary Beth Vitale
Director, Chair, Nominating and Governance Committee, CoBiz Financial Inc.; Director, Chair, Risk and Technology Committee, GEHA; Co-Chair, Women Corporate Directors: Colorado Chapter

OVERVIEW: Boards need a continuous-improvement plan to keep pace in today’s rapidly changing business environment. NACD helps you navigate that environment through our credentialing program, NACD Fellowship®. Built for and by directors, NACD Fellowship provides a director-education road map for continuous learning, so that today’s directors are always ready for tomorrow’s boardroom.

Investors, C-suite executives, and the governance community recognize NACD Fellows for their commitment to the highest standard of continuing director education.

PATHWAYS: To suit different levels of boardroom expertise, there are two paths to earning a Fellowship credential:

- **NACD Governance Fellowship** is recommended for new directors and aspiring public company directors.
- **NACD Board Leadership Fellowship** is recommended for experienced and rising board leaders.

BENEFITS:
- Stay ahead of emerging issues and leading boardroom practices.
- Connect with the distinguished network of NACD Fellows.
- Be recognized for your commitment to the highest standard of continuing director education.

STEPS:
1. Begin by attending an NACD Foundation Course.
2. Build on your foundation by earning Fellowship Skill and Collaborative Credits.
3. Maintain your credential by earning Fellowship Credits year after year.

For a detailed consultation e-mail Fellowship@NACDonline.org
No matter what’s on the radar in the business environment, NACD helps make sure we’re completely prepared to lead as a board.

Mary Cranston

\[ \text{NACD \ FOUNDATION COURSES} \]

\[ \text{NACD \ DIRECTOR PROFESSIONALISM}^\circ \]

\[ \text{NACDonline.org/DP} \]

**OVERVIEW:** NACD’s world-renowned foundation course has been equipping directors with the boardroom fundamentals and leading practices they need to serve as strategic assets for nearly a decade. The 2018 course offers a refreshed agenda and the added flexibility of an online experience.

**PARTICIPANT PROFILE:** Exclusive to NACD members, this course will benefit experienced C-suite executives beginning their first terms on a board, as well as directors who are looking to enhance their understanding of fundamentals, or to position themselves for a future board seat.

**EXPERIENCE:** Gain a robust foundation in the responsibilities and competencies essential to boardroom effectiveness in today’s dynamic corporate governance environment.

Choose the experience that best suits your schedule and board needs:

- **The location-based experience** offers the benefits of networking, diverse perspectives, and dynamic Q&A.
- **The virtual course** provides the flexibility to learn when and where your busy schedule allows.

**2018 PRICING**
- Location-based: $4,995
- Price for members: $3,995
- Online: $3,995
- Price for members: $3,995

**DATES AND LOCATIONS**
- March 6–8, 2018
  - Atlanta, GA
- May 15–17, 2018
  - Seattle, WA
- August 15–17, 2018
  - Westlake Village, CA
  - Online

**ACCREDITATION**
- Up to 22 CPE Credits

<table>
<thead>
<tr>
<th>Foundation Course</th>
<th>Governance Fellow</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

‘’No matter what’s on the radar in the business environment, NACD helps make sure we’re completely prepared to lead as a board.’’

Mary Cranston
Each year, more than 20,000 directors engage in 400+ NACD events nationwide.

NACD ADVANCED DIRECTOR PROFESSIONALISM®

NACDonline.org/ADP

OVERVIEW: NACD’s highly interactive cornerstone course provides a structure and specialized training to address today’s critical board and committee leadership challenges.

PARTICIPANT PROFILE: Exclusive to NACD members, this course is most beneficial to experienced directors looking to expand their board-leadership proficiency and preparing for their next lead director and/or committee chair roles.

EXPERIENCE: Simultaneously deepen and showcase your expertise on cyber-risk oversight, agenda setting, executive compensation, M&A, and more through small-group peer exchanges, case studies, workshops, and key-committee/lead-director training.

This location-based course offers the benefits of networking, diverse perspectives, and dynamic Q&A.

2018 PRICING

$5,395

Price for members

DATES AND LOCATIONS

June 11–12, 2018
Austin, TX

December 3–4, 2018
Naples, FL

ACCREDITATION

Up to 13 CPE Credits

“This program is a ‘must attend’ for any director serious about upping their game.”

Bob Kueppers
University of Minnesota’s Carlson School of Management; NACD Board Leadership Fellow
OVERVIEW: NACD’s most advanced foundation course offers an unparalleled thought-leadership forum for directors, where they can exchange diverse, practical perspectives on building a strategic-asset board and learn techniques that help them stay vigilant about emerging risks and opportunities.

PARTICIPANT PROFILE: Exclusive to NACD members, this course convenes seasoned public company chairs, lead directors, and thought leaders possessing deep and varied boardroom acumen.

EXPERIENCE: Learn, network, and explore today’s most complex board-leadership topics affecting strategy and long-term value through candid, peer-to-peer discussions, fireside chats, interactive simulations, and thought-provoking analysis.

This location-based course offers the benefits of networking, diverse perspectives, and dynamic Q&A.

Irene Chang Britt  
Director, Dunkin’ Brands Group Inc., Tailored Brands Inc., Brighthouse Financial Inc., Baybridge Seniors Housing; CEO, ICB Enterprises LLC
NACD CES® EXPERIENCE

OVERVIEW: Celebrating 50 years of innovation, the Consumer Electronics Show (CES®) takes place every January in Las Vegas. Last year, 170,000 attendees and start-ups from every industry and corner of the globe tried to visit nearly 3,800 booths for a glimpse of the next megatrend. The NACD CES® Experience will cut through the buzz with private, director-curated tours, expert-led talks, and peer exchanges designed to hone in on the most relevant aspects of CES® for directors.

PARTICIPANT PROFILE: Exclusive to NACD members, the CES® Experience is designed for directors and top executives from companies of all industries and sizes, governance professionals, and leading industry experts.

EXPERIENCE: Join NACD, your director peers, leading executives, and technology experts to discover how 2018’s innovations and emerging trends will affect your board—from challenging assumptions underlying strategy to disrupting your own governance practices and envisioning new opportunities for creating long-term value.

2018 PRICING
$8,995
Price for members

DATES AND LOCATION
January 9–11, 2018
Las Vegas, NV

ACCREDITATION
6 Skill and 4 Collaborative NACD Fellowship® Credits

NACD FROM BATTLEFIELD TO BOARDROOM

OVERVIEW: From Battlefield to Boardroom is an exclusive board development program designed to prepare retired and soon-to-retire military flag and general officers to serve in the boardroom. Aspiring directors will learn the ins and outs of the directorship profession and will be better equipped to position their military service to attract attention from executive recruiters and board directors.

PARTICIPANT PROFILE: Open to nonmembers and members, this event is for military flag and general officers who aspire to serve on a corporate board or who already hold a directorship and are looking to deepen their boardroom knowledge.

EXPERIENCE: Attendees will interact with directors and corporate governance professionals who have years of hands-on experience and network with experienced flag and general officers-turned-board-members.

2018 PRICING
$1,495
Price for members and nonmembers

DATES AND LOCATION
February 21–23, 2018
Washington, DC

CONTACT INFO:
Email: Sarah Lubega
slubega@nacdonline.org
**OVERVIEW:** The rapid pace of globalization has forced corporate board members to adopt a greater understanding of, and play a greater role in, cybersecurity oversight. Cyberattacks are no longer a matter of if, but when. Boards need to understand their companies’ vulnerabilities, and be prepared to act when a cyberbreach threatens their enterprise.

For this reason, NACD, in collaboration with the Global Network of Director Institutes (GNDI), is launching a global initiative to arm corporate board members with the tools they need to oversee cyber risk at the very highest level.

**PARTICIPANT PROFILE:** This event is open to members and nonmembers. The forum is a truly unique gathering of multinational corporate board members, C-suite executives, cyber experts, and global law enforcement officials.

**2018 PRICING**

- $3,495
  - Price for members and nonmembers

**DATES AND LOCATION**

- April 17–18, 2018
  - Geneva, Switzerland

**ACCREDITATION**

- 6 Skill and 4 Collaborative NACD Fellowship® Credits

**EXPERIENCE:** Attendees of this unique forum will examine leading board oversight practices, and the intimate discussion will focus on practical, actionable items that board members and key C-suite executives can effectively implement to help defend their companies against cybersecurity risks from around the globe.

**KEY PROGRAMMING THEMES WILL INCLUDE:**

- The board’s evolving role in cyber-risk oversight
- Information sharing across global jurisdictions
- The changing international regulatory landscape
- Business disruption
- Securing the global company
- A cyberbreach simulation and peer exchange
**NACD FUTURE TRENDS**
>NACDonline.org/FutureTrends

**OVERVIEW:** Fostering the growth and sustainability of the enterprise is an important function of the director’s role. Increasingly, that means being well versed in how external forces might affect the company. Innovations in technology and a dynamic, global marketplace are creating new competitors that may be able to do what you do better and faster. Business models once considered rock solid are becoming obsolete, and a new generation of consumers is emerging—one that has different needs and expectations and makes different demands.

**PARTICIPANT PROFILE:** This event is open to members and nonmembers. Future Trends is designed to benefit directors and top executives from companies of all industries and sizes, governance professionals, and leading industry experts.

**EXPERIENCE:** The NACD Future Trends event will equip you with the information you need to keep your company on track for growth. You will learn how you can spur needed changes within your company, discover what the next-generation customer base needs, and broaden your personal network.

**2018 PRICING**
- $1,995
  - Price for members
- $2,995
  - Price for nonmembers

**DATE AND LOCATION**
- June 13, 2018
  - Austin, TX

**ACCREDITATION**
- 6 Skill and 4 Collaborative NACD Fellowship® Credits

---

**NACD ENTREPRENEURIAL GOVERNANCE FORUM**
>NACDonline.org/EGF

**OVERVIEW:** Founders shed plenty of blood, sweat, and tears starting a company. Once that company hits a revenue threshold of about $250 million, an effective board becomes a key asset to ensuring long-term success. We are increasingly seeing clear links between good governance and robust financial performance over the medium to long term. A failure to focus on boardroom talent and the right processes and controls can lead to a dysfunctional board and a stagnant or failed company.

**PARTICIPANT PROFILE:** This forum is open to members and nonmembers. This event is specifically curated for directors of public and private companies that have revenues under $500 million.

**EXPERIENCE:** Achieve peak corporate performance by ensuring that your board is familiar with leading governance practices and engaging with the issues of ethics and compliance. Attendees will learn how to enhance growth strategy, uncover blind spots in talent, and constructively work with activist investors.

**2018 PRICING**
- $795
  - Price for members
- $995
  - Price for nonmembers

**DATE AND LOCATION**
- July 9, 2018
  - San Francisco, CA

**ACCREDITATION**
- 4 Skill and 4 Collaborative NACD Fellowship® Credits
NACD TECHNOLOGY SYMPOSIUM

NACDonline.org/TechSymposium

OVERVIEW: Inspired by conversations with directors from a diverse range of industries, NACD is offering this unique, immersive experience to help directors harness one of today’s most daunting challenges—overseeing technology risks and opportunities.

PARTICIPANT PROFILE: This event is open to members. All directors will be empowered with advanced insights into how the latest technology trends from Silicon Valley are shaping the future of business—from data analytics to cybersecurity to privacy practices.

EXPERIENCE: NACD is curating an immersive, experiential agenda that combines on-site tours of Silicon Valley’s leading technology firms with thought-provoking conversations with seasoned directors, technology innovators, venture capitalists, leading executives, and cybersecurity thought leaders.

“...we live in a constantly changing world. Boards can’t help organizations excel by reacting to change. They must anticipate change—accelerating, braking, or steering in a completely new direction before it’s too late.”

Cathy Lego
Director

2018 PRICING

$3,495 Dec. 1–Apr. 15, 2018
$3,995 April 16–July 12, 2018
Price for members

DATES AND LOCATION

July 12–13, 2018
Palo Alto, CA

ACCREDITATION

6 Skill and 4 Collaborative
NACD Fellowship® Credits
What do you think of the GLOBAL BOARD LEADERS’ SUMMIT?

IRENE CHANG BRITT
Director, Dunkin’ Brands Group Inc., Tailored Brands Inc., BrightHouse Financial Inc., Baybridge Seniors Housing; CEO, ICB Enterprises LLC

Summit is the ultimate educational and networking event each year.*

NICHOLAS DONOFRI
Director, Bank of New York Mellon, Advanced Micro Devices, and Delphi Automotive PLC; CEO, NMD Consulting

What an amazing way to continue to educate yourself as a director/trustee of organizations of all sizes, shapes, and purposes!*  

MICHELE HOOPER
Director, PPG Industries, UnitedHealth Group, and the Center for Audit Quality; President and CEO, The Directors’ Council

Summit is tremendously valuable. As directors, we’re supposed to think about potentially disruptive technologies and ideas. Summit gets me to think about the possibilities and the what-ifs.*

JACK PFEFFER
Director, Air Tractor, Cactus Feeders, Highland Homes, and Hessley Lighting Holloman Corporation and The Management Team

As a director of small to medium sized private growth companies, the Summit was an outstanding learning opportunity. I will be taking a lot of new information and thought process back to my company boards.*

NACD GLOBAL BOARD LEADERS’ SUMMIT

NACDonline.org/Summit

OVERVIEW: This annual gathering of nearly 2,000 directors is the largest and most important director forum in the world, where the greatest minds in governance convene to take on the largest issues facing today’s boardrooms and collectively discover the future of exemplary board leadership.

PARTICIPANT PROFILE: Exclusive to NACD members, Summit is designed for directors and top executives from companies of all industries and sizes, governance professionals, and leading industry experts.

EXPERIENCE: Whether you are looking to learn more about emerging technologies and how they may impact your business, hoping to get a glimpse of what’s on the regulatory agenda for the coming year, or aspiring to your next board seat, Summit has your most pressing corporate-governance concerns covered. Tailor your own experience—choose from hundreds of sessions, hear from more than 250 distinguished speakers, and participate in dynamic peer-to-peer discussions, expert-led workshops, and unparalleled networking opportunities. Prepare to gain new connections—and to be inspired.

2018 PRICING

$3,995 Jan. 1–Mar. 31
$4,495 Apr. 1–June 30
$4,995 July 1–Aug. 31
$5,495 Sept. 1–Sept. 29
Price for members

DATES AND LOCATIONS

Sept. 29–Oct. 2, 2018
Washington, DC

Sept. 21–Sept. 24, 2019
Washington, DC

ACCREDITATION

12 Collaborative and up to 10 Skill NACD Fellowship® Credits
CPE Credits are also available
I continue to be enriched, enlightened, and impressed by the quality of the content and the expertise among speakers.

Julia Bradsher
President and CEO, Global Food Protection Institute; Director, nanoRETE Inc.

OVERVIEW: NACD convenes four distinct advisory councils: audit, compensation, nominating and governance, and risk oversight. These invitation-only councils bring experienced committee chairs from Fortune 500 companies together with key shareholder representatives, regulators, and other stakeholders to discuss ways to strengthen corporate governance in general and the role of key committees in particular. Fellowship credit is available.

PARTICIPANT PROFILE: Participation is by invitation only. Advisory council delegates serve as committee chairs, lead directors, and/or nonexecutive chairs on a Fortune 500 company board. Directors and other stakeholders participate on their own behalf.

EXPERIENCE: Delegates engage with one another and with key stakeholders on important issues, participate in personal networking, and share leading governance practices in an informal, confidential, roundtable format. Stakeholder participants have included leaders from BlackRock Inc., CalSTRS, Calvert Investments Inc., the Council of Institutional Investors, FASB, PCAOB, the U.S. Securities and Exchange Commission, T. Rowe Price Group Inc., TIAA-CREF, Trian Partners, and the Vanguard Group Inc.

DATES AND LOCATIONS
Each council engages in ongoing dialogue punctuated by semiannual meetings, typically in Washington, DC, or New York. Dates and times vary per council.

ACCREDITATION
4 Collaborative
NACD Fellowship® Credits

The councils help to inform NACD’s development of resources for directors, and also play a critical role in NACD’s efforts to deliver the boardroom perspective to regulators and policymakers in a way that builds trust among governance stakeholders and fosters long-term corporate success.
OVERVIEW: As part of our continuing goal of equipping boards with the information they need to create long-term value for businesses, NACD has created the Strategic-Asset General Counsel initiative.

The initiative recognizes the unique position general counsel hold relative to their boards of directors, and provides a unique view into how today’s general counsel are helping to shape strategy in the boardroom.

This initiative will aim to provide general counsel with unique insights from directors, subject-matter experts, and fellow general counsel in order to help identify effective strategies for continued partnership with the board. Led by a General Counsel Steering Committee, the initiative will include a quarterly webinar series, a peer-to-peer event, and General Counsel-specific resources.

PARTICIPANT PROFILE: These events are designed for progressive general counsel looking to align director expectations, deepen their understanding of governance issues, and elevate their role in the boardroom.

EXPERIENCE: Join NACD for a live, peer-to-peer event with more than 100 general counsel—or tune in for our quarterly webinar series.

2018 PRICING
$1,295  
Price for members  
and nonmembers

DATE AND LOCATION
Strategic-Asset General Counsel  
Washington DC  
February 12, 2018

ACCREDITATION
4 Collaborative NACD  
Fellowship® Credits  
CLE Eligible

Complimentary Webinars  
For members and nonmembers

OVERVIEW: These highly interactive events provide an exclusive setting to speak candidly and confidentially about your boardroom challenges, successes, and insights.

PARTICIPANT PROFILE: Participation is by invitation only. Experienced directors will engage with their peers in guided discussions led by experts from the country's top global professional-services firms.

EXPERIENCE: Network with leading directors and boardroom influencers, gain valuable insights while sharing your own best practices, and tackle the pressing issues that matter most to you and your board.

2018 PRICING
Complimentary for members and nonmembers

DATES AND LOCATIONS
Peer Exchanges are added monthly in various locations

ACCREDITATION
NACD Fellowship® Credits vary  
CLE Eligible
NACD helps directors stay in front of emerging issues, before they become issues in your boardroom.

Gregory Pratt
Chair, Carpenter Technology Corp.
Tredegar Corp. (Nom/Gov Committee Chair)
NACD FLEXIBLE LEARNING PROGRAMS

NACD IN-BOARDROOM CUSTOMIZED LEARNING

NACDonline.org/InBoardroom

OVERVIEW: NACD provides confidential, customized, in-boardroom programs and consultations for directors and C-suite executives. Sessions cover a variety of topics that are facilitated by sitting directors and subject-matter experts, who bring real-world experience directly to your board. Each unique program takes into account your board’s challenges and inner workings to advance positive outcomes in the boardroom.

FACULTY: NACD’s in-boardroom faculty comprises more than 40 sitting directors and subject-matter experts with industry and boardroom experience to support your board’s development needs. A faculty member is assigned based on his or her experience relevant to your company’s needs, industry, and operating environment.

EXPERIENCE: NACD in-boardroom programs offer practical guidance that directors can immediately implement around core and specialized topics from an objective, third-party expert.

POPULAR TOPICS: Board & committee effectiveness, board & management dynamics, board skills and composition, business disruption, culture as a corporate asset, cyber risk, director onboarding, enterprise-risk management, fiduciary duties, shareholder activism, strategic planning & oversight, succession planning, and more.

CONTACT
Schedule a call to learn more about in-boardroom programs
BoardServices@NACDonline.org
571-367-3700

DATES AND LOCATIONS
Your board meeting or retreat
Duration varies; sessions typically last four hours.

ACCREDITATION
NACD Fellowship®
Credits vary.
Ears NACD Fellowship® Credits: Provide your board members with credit toward NACD Fellowship® and demonstrate to stakeholders a commitment to continuous improvement.

NACD CYBER-RISK CERTIFICATE COURSE

NACDonline.org/CyberCertificate

OVERVIEW: Developed alongside the CERT Division of the Software Engineering Institute at Carnegie Mellon University, this online, self-paced course is designed to help directors and senior executives oversee cyber risk. The course confers the CERT Certificate, a tangible credential that demonstrates a firm commitment to cybersecurity literacy.

PARTICIPANT PROFILE: Designed for directors and senior executives looking to increase their cyberliteracy and their understanding of the board’s role in cyber-risk oversight.

EXPERIENCE: The NACD Cyber-Risk Oversight Program is a self-paced, 16-hour online course. Participants have 12 months to complete the course and pass the final exam to earn the CERT Certificate in Cybersecurity Oversight.

2018 PRICING
$3,995
Price for members
$4,495
Price for nonmembers

DATE AND LOCATION
Online
Your Schedule

ACCREDITATION
22 NACD Fellowship® Skill Credits, 24 CPE Credits

DATE AND LOCATION
Your board meeting or retreat
Duration varies; sessions typically last four hours.

ACCREDITATION
NACD Fellowship®
Credits vary.
Ears NACD Fellowship® Credits: Provide your board members with credit toward NACD Fellowship® and demonstrate to stakeholders a commitment to continuous improvement.
NACD CHAPTERS
NACDonline.org/Chapters

OVERVIEW: NACD’s 22 chapters provide directors with a collaborative forum for sharing experiential knowledge and understanding tomorrow’s boardroom challenges, and an opportunity to further enhance responsible board leadership. Chapter programing enables directors to hear from and network with their peers on a more regular basis. Programs cover global issues affecting all directors as well as topics that are specifically of interest to organizations located in the chapter’s region.

PARTICIPANT PROFILE: All directors interested in tapping into the experience of other board members will benefit through their engagement with NACD chapters. As a member of NACD, directors have access to all 22 NACD chapters and are welcome to attend chapter events wherever they live or travel.

EXPERIENCE: Held monthly, chapter programs enhance the value of NACD membership by providing members with direct access to leading industry experts and Fortune 500 director speakers, in-depth exploration of timely topics that inspire boardroom confidence and optimize performance, and peer-to-peer dialogue about cyber risk, CEO succession planning, activism, leadership, and other critical boardroom issues.

NACD FLEXIBLE LEARNING PROGRAMS

2018 PRICING
Pricing varies by event

ACCREDITATION
NACD Fellowship®
Credits vary by event

2018 EVENT CALENDAR
Register online at NACDonline.org/Events or call your membership advisor at 571-367-3700

FELLOWSHIP FOUNDATION COURSES

<table>
<thead>
<tr>
<th>COURSE</th>
<th>DATE</th>
<th>LOCATION</th>
<th>CREDITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Director Professionalism®</td>
<td>Mar. 6–8</td>
<td>Atlanta, GA</td>
<td></td>
</tr>
<tr>
<td>Boardroom fundamentals for new and aspiring public company directors</td>
<td>May 15–17</td>
<td>Seattle, WA</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Aug. 15–17</td>
<td>Westlake Village, CA</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Your schedule</td>
<td>Online</td>
<td></td>
</tr>
<tr>
<td>Advanced Director Professionalism®</td>
<td>June 11–12</td>
<td>Austin, TX</td>
<td></td>
</tr>
<tr>
<td>Training for current and aspiring lead directors, board and committee chairs</td>
<td>Dec. 3–4</td>
<td>Naples, FL</td>
<td></td>
</tr>
<tr>
<td>Master Class</td>
<td>June 14–15</td>
<td>Austin, TX</td>
<td></td>
</tr>
<tr>
<td>Thought leadership for experienced lead directors, board and committee chairs</td>
<td>Aug. 20–21</td>
<td>Newport Beach, CA</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Dec. 6–7</td>
<td>Naples, FL</td>
<td></td>
</tr>
</tbody>
</table>

SPECIALTY EVENTS

<table>
<thead>
<tr>
<th>EVENT</th>
<th>DATE</th>
<th>LOCATION</th>
<th>CREDITS</th>
</tr>
</thead>
<tbody>
<tr>
<td>CES® Experience</td>
<td>Jan. 9–11</td>
<td>Las Vegas, NV</td>
<td>6 Skill + 4 Collaborative</td>
</tr>
<tr>
<td>Begin 2018 ahead of the curve with advanced boardroom insights into the innovations and megatrends poised to disrupt every industry across the globe.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>From Battlefield to Boardroom</td>
<td>Feb. 21–23</td>
<td>Washington, DC</td>
<td></td>
</tr>
<tr>
<td>Global Cyber Forum</td>
<td>Apr. 17–18</td>
<td>Geneva, Switzerland</td>
<td>6 Skill + 4 Collaborative</td>
</tr>
<tr>
<td>Defend your companies against the most critical cybersecurity issues that threaten to exploit and destabilize our global infrastructure.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Future Trends</td>
<td>June 13</td>
<td>Austin, TX</td>
<td>6 Skill + 4 Collaborative</td>
</tr>
<tr>
<td>Gain insights into future trends, including social-demographic shifts, geopolitics, technology, and much more.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Entrepreneurial Governance Forum</td>
<td>July 9</td>
<td>San Francisco, CA</td>
<td>4 Skill + 4 Collaborative</td>
</tr>
<tr>
<td>Discover leading boardroom practices for the future success of pre- and post-IPO companies.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Technology Symposium</td>
<td>July 12–13</td>
<td>East Palo Alto, CA</td>
<td>6 Skill + 4 Collaborative</td>
</tr>
<tr>
<td>Strengthen the board’s role in overseeing technology risks and opportunities with exclusive access to Silicon Valley’s industry experts and venture capitalists.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Global Board Leaders’ Summit</td>
<td>Sept. 29–Oct. 2</td>
<td>Washington, DC</td>
<td>10 Skill + 12 Collaborative</td>
</tr>
<tr>
<td>The largest and most important director forum in the world.</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
IN-BOARDROOM PROGRAMS
NACDonline.org/InBoardroom
Looking for customized education? We will work with you to develop a confidential program for your board and deliver it right in your boardroom.

FOR MORE INFORMATION
Email: InBoardroom@NACDonline.org
Call: 571-367-3700

CHAPTER EVENTS
NACDonline.org/Chapters
NACD’s 22 chapters provide directors with a forum for sharing experiential knowledge, seeing over the horizon, and enhancing leadership.

FOR MORE INFORMATION
Email: Chapters@NACDonline.org
Call: 571-367-3700

VIRTUAL
Cyber-Risk Oversight Certificate
Secure the premier cyber credential for directors.

<table>
<thead>
<tr>
<th>Your Schedule</th>
<th>Online</th>
<th>22 Skill</th>
</tr>
</thead>
</table>

Webinars
Engaging Management on the Workforce of the Future
Director Compensation Series
Compensation Committee Series
Boardroom Excellence Series
Compensation Committee Series
Compensation Committee Series
Boardroom Excellence Series
Compensation Committee Series

|---------|--------|---------|-------|--------|--------|----------|--------|--------|

PEER EXCHANGES
Leading Minds of Governance
Exchange ideas, insights, and real-world stories on all things governance with boardroom experts and governance gurus.

<table>
<thead>
<tr>
<th>July 10</th>
<th>Nov. 28</th>
<th>San Francisco, CA</th>
<th>New York, NY</th>
</tr>
</thead>
<tbody>
<tr>
<td>3 Collaborative</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Leading Minds of Compensation
Discuss the latest executive and director compensation challenges and trends with your fellow committee members and leading compensation experts.

<table>
<thead>
<tr>
<th>Mar. 5</th>
<th>Apr. 11</th>
<th>Atlanta, GA</th>
<th>New York, NY</th>
</tr>
</thead>
<tbody>
<tr>
<td>3 Collaborative</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Advisory Councils
Invitation-only councils bring together experienced committee chairs from Fortune 500 companies with key shareholder representatives, regulators, and other stakeholders.

<table>
<thead>
<tr>
<th>Biannually</th>
<th>Washington, DC</th>
<th>New York, NY</th>
</tr>
</thead>
<tbody>
<tr>
<td>4 Collaborative</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Topic-Based Roundtables
Private, small-group discussions are added throughout the year.

<table>
<thead>
<tr>
<th>Feb. 12</th>
<th>Washington, DC</th>
</tr>
</thead>
<tbody>
<tr>
<td>3 Collaborative</td>
<td></td>
</tr>
</tbody>
</table>

The Strategic-Asset General Counsel
Designed for progressive general counsel looking to elevate their role in the boardroom.

<table>
<thead>
<tr>
<th>Feb. 12</th>
<th>Washington, DC</th>
</tr>
</thead>
<tbody>
<tr>
<td>CLE Eligible</td>
<td></td>
</tr>
</tbody>
</table>

| 4 Collaborative |

*By invitation-request only

NACD FELLOWSHIP
NACDonline.org/Fellowship
Attend a foundation course and earn credits toward NACD Fellowship—The Gold Standard Director Credential®.

FOR MORE INFORMATION
Email: Fellowship@NACDonline.org
Call: 571-367-3638

As an active NACD Fellow, I have confidence knowing I am staying current and I am supported by a well-respected credential and the best director education possible.”

Dona D. Young
Lead Independent Director, Foot Locker Inc.; Director, Aegon N.V., Saint James School, Save the Children

Learn more.
NACDonline.org/Fellowship
Fellowship@NACDonline.org